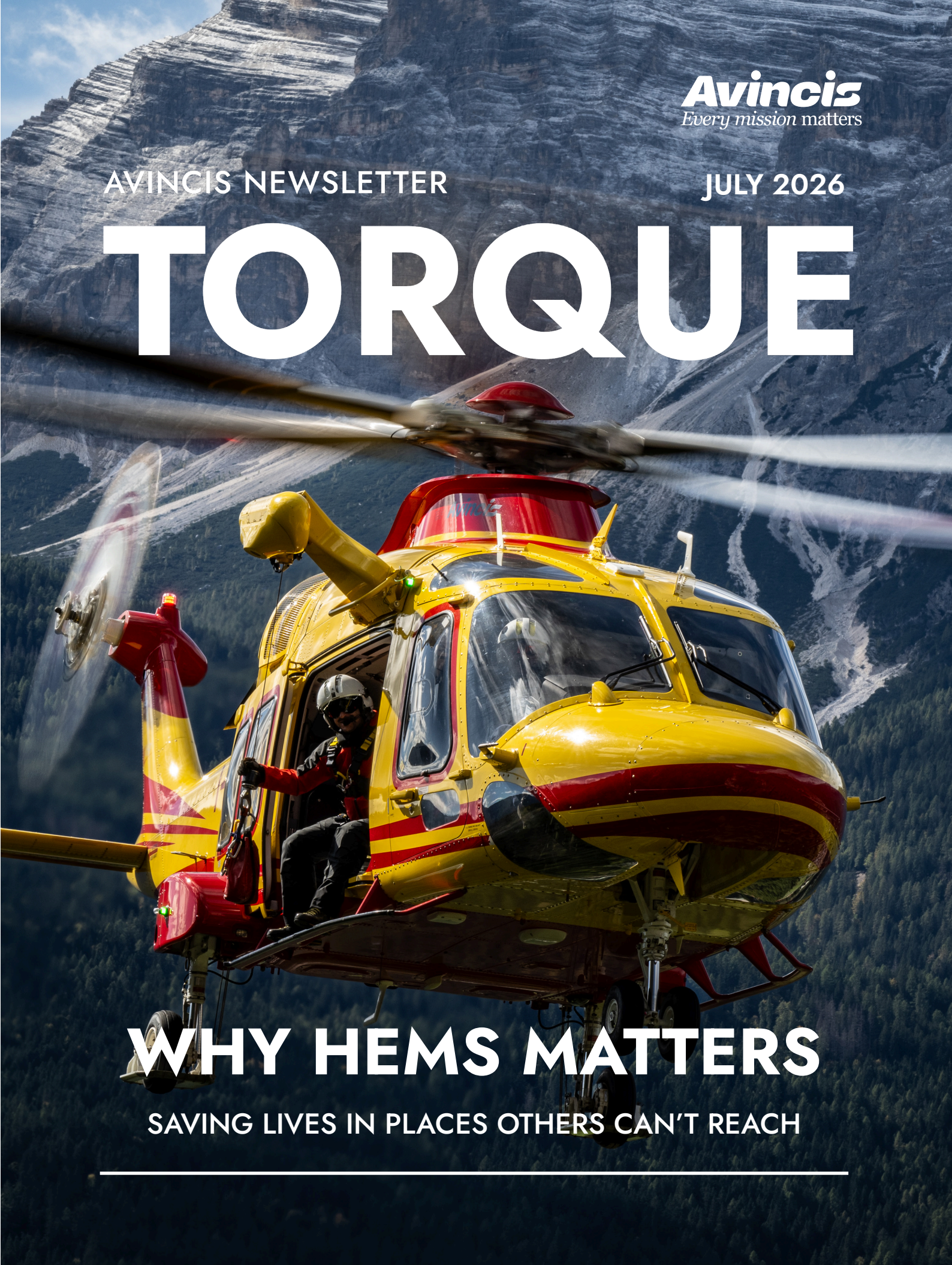


A full-page background image of a yellow and red helicopter in flight. The helicopter is viewed from a low angle, showing its rotors and landing gear. A person in a red jacket and helmet is visible in the open side door. The background features a dramatic, rocky mountain range under a clear sky.

Avincis
Every mission matters

AVINCIS NEWSLETTER

JULY 2026

TORQUE

WHY HEMS MATTERS

SAVING LIVES IN PLACES OTHERS CAN'T REACH

Visit Avincis at European Rotors!

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Eurexpo, Lyon, France
30 NOV - 3 DEC 2026

Avincis is excited to be once again attending Europe’s leading vertical aviation trade show and safety conference - see you there!



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Focused and prepared for the missions ahead

This summer is proving to be a highly demanding wildfire season in Southern Europe. The campaign is still in its early stages, yet our teams in Spain, Portugal and Italy are already operating at a high tempo, responding to intense and increasingly complex fire activity. These conditions place considerable pressure on aircraft, crews and support teams. In this environment, preparation, discipline and focus are essential.

Our people must be ready to respond quickly, but never at the expense of sound judgement or safety. Every mission begins with an assessment of the conditions, risks and resources available. When the operational tempo rises, it becomes even more important to pause, communicate clearly and make the right decision.

I am extremely proud of the professionalism our teams continue to demonstrate. Behind every aircraft in the air is a wider network of pilots, engineers, technicians, planners, logistics specialists and

operational colleagues working together to keep our fleet mission-ready. Their expertise and commitment allow us to support governments and communities when they need us most.

This intense season also underlines why we must continue investing for the long term. Our recently announced fleet expansion, covering 30 next-generation helicopters from Airbus and Leonardo, is an important step in preparing Avincis for the missions ahead. The new H145, AW169 and AW139 aircraft will strengthen our ability to support

“I am extremely proud of the professionalism our teams continue to demonstrate. Behind every aircraft in the air is a wider network ... Their expertise and commitment allow us to support governments and communities when they need us most.”

customers across emergency medical services, search and rescue, medevac and offshore operations, while providing the flexibility and capacity needed as demand evolves.

Aircraft and technology are critical, but our greatest strength will always be our people. Modern platforms deliver their full value only when they are operated and supported by experienced teams with the right training, culture and mindset.

As you read this edition of Torque, I hope you gain a sense of the scale of our operations and the commitment behind them. To our people, thank you for staying focused, prepared and united during this demanding period. To our customers and partners, thank you for the trust you place in Avincis.

John Boag
Group CEO, Avincis



Avincis

Your skills can save lives!

Whether you are a pilot, doctor, rescuer, engineer or maintenance technician, at Avincis your expertise helps deliver critical missions when people need us most.

Join a team united by purpose — and make a real difference, every day.

Explore opportunities at www.avincis.com

WE ARE HIRING!





Avincis invests in future growth with 30 new aircraft

Avincis has announced a major investment in its future growth with the acquisition of 30 new aircraft, reinforcing its commitment to supporting customers with industry-leading emergency aerial services for decades to come.

A major fleet expansion will bring new Airbus H145, Leonardo AW169 and AW139 helicopters into service from 2028, strengthening Avincis’ capacity to support customers across emergency medical services, search and rescue and offshore operations.

Emergency aerial services operate in an environment where demand can change quickly, missions are becoming increasingly complex and aircraft must be ready to respond in almost any conditions. To prepare for those challenges, Avincis has unveiled a long-term fleet expansion plan covering 30 next-generation helicopters.

The investment includes 15 five-bladed Airbus H145s and 15 Leonardo aircraft — ten AW169s and five AW139s — with deliveries expected between 2028 and 2031. The new helicopters will support a broad range of critical operations, from helicopter emergency medical services and medevac flights to search and rescue and offshore energy support.

For Avincis’ customers, the investment is about more than adding aircraft. It will provide additional capacity, greater operational flexibility and access to modern platforms that can be configured for different mission requirements. It will also help the company

“By continuing to invest in modern, mission-ready aircraft, we are ensuring we can respond to our customers’ evolving needs while maintaining the highest standards of safety, reliability and operational excellence.”

John Boag, Group CEO, Avincis



renew its existing fleet while responding to demand in established markets and pursuing opportunities in new regions and service areas.

Avincis currently operates approximately 210 aircraft from more than 190 bases across Europe, Africa and South America. Managing a fleet of this scale requires long-term planning: aircraft ordered today will support public authorities, healthcare systems, emergency services and energy customers well into the next decade.

Technology matched to the mission

The three aircraft types bring complementary capabilities to the Avincis fleet.

The five-bladed H145 is designed for demanding multi-mission operations, combining a compact footprint with advanced avionics and a four-axis autopilot intended to reduce pilot workload. The



platform can transition between emergency medical missions and specialist offshore support, allowing aircraft to be adapted to different customer and operational needs.

Matthieu Louvot, CEO of Airbus Helicopters, described the H145 as a “multi-mission powerhouse”, capable of moving between life-saving medical duties and demanding offshore wind and energy operations. He said Airbus’ objective was

“Airbus’ objective is to provide Avincis with reliable and efficient tools for complex operating environments.”

Matthieu Louvot, CEO, Airbus Helicopters

to provide Avincis with reliable and efficient tools for complex operating environments.

The Leonardo AW169 and AW139 will also support a wide range of rescue and offshore missions. Leonardo highlights the AW169’s cabin versatility, advanced technology and ability to keep medical and

electrical systems operating while the aircraft is on the ground with its rotors stopped. The larger AW139 offers additional cabin space, range and operational flexibility for medium- and longer-range missions.

“We are proud to support Avincis with helicopter solutions that are already aligned with the evolving requirements of emergency medical missions, helping crews deliver the highest levels of care and responsiveness wherever they are needed,” said Andrea Mirteto, SVP Sales EMEA at Leonardo.

Supporting the next generation of HEMS in Sweden

The investment is already linked to a major new customer program. Three of the AW169 helicopters are planned for deployment in Sweden following the award of the country’s largest HEMS contract to Avincis.

The aircraft will support Region Uppsala and Västra Götalandsregionen under an agreement lasting up to ten years. It is the first joint HEMS procurement undertaken by the two regions and reflects their

shared objective of delivering a resilient, modern and consistent emergency medical service.

The first deliveries are still several years away, but the decision represents an important commitment: ensuring Avincis’ crews and customers have the aircraft, capacity and technology required for the missions of the future.

“We are proud to support Avincis with helicopter solutions that are already aligned with the evolving requirements of emergency medical missions, helping crews deliver the highest levels of care and responsiveness wherever they are needed.”

Andrea Mirteto, SVP Sales EMEA, Leonardo

Between 2028-2031 Avincis will welcome 30 new helicopters to the fleet

- 05

LEONARDO
AW139
- 10

LEONARDO
AW169
- 15

AIRBUS
FIVE-BLADED H145



Southern Europe under pressure: Avincis responds to an intense wildfire season

Operational activity has risen sharply across Spain, Portugal and Italy, as longer periods of extreme heat, strong winds and simultaneous fires place growing demands on aerial firefighting teams.

The 2026 wildfire season is already proving exceptionally demanding across Southern Europe. Although the most critical summer months have only just begun, Avincis aircraft and crews in Spain, Portugal and Italy have been operating at a significantly higher tempo than during the same period last year.

Across the European Union, more than 345,000 hectares had already been affected by wildfires by the end of July. While this remains below the exceptional total recorded in 2025, it is well above the average for the previous 20 years — further evidence that wildfire risk is becoming more intense, widespread and difficult to predict.

For Avincis, the increase is reflected not only in flight hours and missions, but also in the sustained pressure placed on pilots, engineers, technicians, logistics specialists and operational

teams. These colleagues must keep aircraft ready, respond quickly as priorities change and maintain the highest safety standards throughout prolonged periods of activity.

Iberia: almost 130% more flying than in 2025

Avincis has deployed 47 firefighting aircraft across Spain and Portugal, supporting national and regional authorities with water-bombing, transport of firefighting crews, reconnaissance and coordination missions.

Avincis has flown more than 5,100 hours across Iberia — approximately 2,850 additional hours, or almost 130% more, than the 2,250 hours recorded during the 2025 comparison period.

This increase reflects an extremely challenging national situation.

Provisional data published by Spain's Ministry for the Ecological Transition recorded 65,754 hectares of forest land affected and 21 major wildfires by 19 July. More recent estimates indicate that the total area burned has continued to rise sharply, reflecting an exceptionally severe fire season across the country. Among the most serious incidents was the fire near Los Gallardos in Almería, where 12 people died. Major wildfires were also recorded in Aragón and Guadalajara, affecting several municipalities and requiring extensive emergency operations. Over the last few weeks, particularly serious fires have spread across Madrid, Ávila and Toledo, forcing large-scale evacuations, road closures and the deployment of additional firefighting resources. The scale of these incidents led the Spanish Government to declare a national-interest emergency.

The number and scale of simultaneous incidents demonstrate why operational flexibility is essential. Aircraft and crews must be ready to move as conditions evolve, often working in congested airspace, reduced visibility and high temperatures.

“Facing the fire are humanity, technology, know-how, composure, and the courage of the crews and fire brigades. It’s a captivating job that draws you in, knowing that the only reward awaiting you is the nature you’ve saved from its clutches.”

Captain Pedro Fernández Vicente, Helicopter Pilot, Avincis Spain



“Portugal still has vast areas of forest at high risk ... We’ve learned from previous seasons that a fast, decisive response in those first moments can make all the difference.”

Luís Santos, Canadair Captain, Avincis Portugal

Portugal: an exceptional escalation in July

Four Avincis aircraft are currently supporting firefighting operations in Portugal.

The country had already experienced a demanding start to the year before the main summer season. Official ICNF data recorded

4,975 rural fires and 30,690 hectares burned in mainland Portugal by 15 July. This was 67% above the ten-year average and the third-highest burned area for the period since 2016. The sharp increase was largely driven by July, which accounted for more than half of the year’s burned area.

The fire that began in Vouzela spread into Oliveira de Frades, Tondela and Águeda, causing extensive damage to forests, businesses, agriculture and natural heritage. Conditions deteriorated again in late July, when simultaneous major fires affected Bragança, Guarda, Braga and Santarém, mobilising more than 1,000 firefighters and substantial aerial resources.

Faced with an exceptional level

of risk across the country, Portugal requested support readiness from the European Union, Spain and Morocco and extended a national alert across several districts. The response illustrates the growing importance of international coordination and the ability to reinforce national resources when multiple incidents occur simultaneously.

Italy: high activity well before the traditional peak

Italy has also experienced an unusually intense year. Between 1 January and 19 July, Avincis crews completed 2,776 hours aof firefighting flights, compared with 1,791 hours during the same period in 2025 — an increase of approximately 55%.

The number of missions rose from 765 to 1,145, an increase of almost 50%. April and May saw exceptional activity in Tuscany and Piedmont, creating a clear operational peak well before the traditional summer fire season. By 19 July, missions during the month were already 65% higher than at the same point in July 2025.

EFFIS had mapped approximately 9,339 hectares burned in Italy during 2026 in fires of around 30 hectares or more. During July, extreme temperatures contributed to simultaneous fires across several regions, with particularly serious activity reported in Sicily and further incidents in Sardinia, Calabria, Molise, Puglia, Umbria and Tuscany.

The early peaks in Tuscany and Piedmont, followed by intense

summer activity further south, show that the operational pattern is no longer confined to a predictable geographical area or a short seasonal window.

Readiness built around people

Behind every flight hour is a much wider operation. Pilots and crews in the air depend on engineers, technicians, planners, logistics teams and operational coordinators to maintain availability across an extended and fast-changing campaign.

The pace is intense, but urgency must never override sound judgement. Low-altitude flying, smoke, heat, mountainous terrain and multiple aircraft working around the same fire make aerial firefighting one of the most demanding missions in aviation.

As the season continues, Avincis teams will remain focused on supporting customers and communities with flexibility, professionalism and discipline. The operational figures demonstrate the scale of the response, but the priority behind every mission remains unchanged: bringing every crew and every aircraft home safely.

“Italy is a model for its capacity: a fleet of 18 Canadair aircraft, two made available to the RescuEU programme.”

Fabrizio Majerna, Canadair Commander and Safety Manager, Avincis Italy

Avincis and De Havilland Canada strengthen their partnership to support waterbomber fleets in Europe and Morocco

De Havilland Canada and Avincis signed an agreement focused on supporting the CL-215, CL-215T, CL-415 and the De Havilland Canadair 515 (DHC-515) aircraft across Europe and Morocco. Under the agreement, Avincis became one of De Havilland's key suppliers and partners for Maintenance, Repair and Overhaul (MRO) services in these regions.

The partnership enabled De Havilland Canada to leverage Avincis' engineering and certification expertise to support supplemental type certificates (STCs), aircraft design developments and obsolescence modifications for the CL family of aircraft.

In addition, Avincis and De Havilland Canada began developing modification opportunities for waterbomber aircraft operators, with approved modifications planned for inclusion in De Havilland's aftermarket parts catalogue.

To support this increased activity, Avincis announced plans for a new dedicated hangar facility at its Albacete Airport site in Spain, creating additional capacity for aircraft maintenance and modification work.

John Boag, Avincis Group Chief Executive Officer, said: "We are proud that De Havilland has chosen us as a partner for MRO and modifications in Europe

and Morocco. This is a testament to our robust MRO network and capability in Europe, where we are the largest provider of emergency aerial services. It also reflects the experience we have built up over 20 years of operating and maintaining the world's largest fleet of 23 Canadairs."

Brian Chafe, CEO of De Havilland Canada, added: "We are very pleased to be working more closely with Avincis. They bring deep experience with the CL aircraft and have a strong presence in Europe, making them an excellent fit for us."

This partnership strengthens our global network while helping us better support operators, advance our water bomber fleet, and accelerate the introduction of select DHC-515 solutions to our CL-415 operators through this STC process."

***"We are proud that
De Havilland has chosen us as a
partner for MRO and modifications
in Europe and Morocco."***

John Boag, Group CEO, Avincis

European firefighting reflections Building a more resilient future for Aerial Firefighting



Following the Aerial Fire Fighting Conference (AFF) in Rome, it is clear that Europe's wildfire challenge is entering a new phase — one that requires a more coordinated and forward-looking response.

At Avincis, we presented our latest report, "Up in Flames: The challenges of fighting wildfires from the air in a hotter Europe", which highlights a sustained increase in wildfire activity across the continent. Since 2020, average burned area in Europe has risen significantly compared to the previous five-year period, with more than one million hectares burned in 2025 (source: Avincis, Up in Flames report).

While Southern Europe, particularly Spain and Portugal, continues to account for a large share of impacted areas, wildfire risk is increasingly extending

northwards. This reflects broader environmental and climatic shifts that are affecting multiple regions simultaneously.

A key conclusion from the report is that Europe is moving from seasonal wildfire risk towards a more continuous state of operational demand. Fire seasons are lengthening, placing additional pressure on aerial fleets, crews, and national preparedness systems that were largely designed around shorter, more predictable cycles.

In Rome, the discussion repeatedly returned to a central point: this is not a short-term fluctuation, but a structural change in risk patterns.

Despite important progress through initiatives such as rescEU, overall aerial firefighting capacity remains uneven across Europe. Much of the current investment is focused on fleet replacement rather than net expansion, while workforce and regulatory constraints continue to limit flexibility and responsiveness.

The recent demonstration in Cascais provided a practical illustration of existing capability in this space. The performance of the Canadair CL-215T showed the continued relevance of established aerial platforms in supporting rapid wildfire response. At Avincis, such operations form part of a broader

European deployment model, including collaboration with national authorities such as Italy's Vigili del Fuoco.

Aircraft such as the Canadair CL-415 and the upcoming DHC-515 will continue to play an important role, but their effectiveness depends on wider system readiness, including personnel availability, regulatory alignment and cross-border coordination.

The key takeaway from both Rome and Cascais is that Europe's aerial firefighting capability is evolving, but not yet fully aligned with the pace and scale of emerging wildfire risk. Continued focus on integration, capacity planning and long-term preparedness will be central to strengthening resilience across the continent.

*By Rubén García Medina,
Managing Director, Iberia, Avincis*



Avincis launched its flagship wildfire resilience report at Aerial Firefighting Conference (AFF)

During Aerial Firefighting Conference (AFF) in Rome, we were proud to launch our flagship report, *Up in Flames: The challenges of fighting wildfires from the air in a hotter Europe*.

The report was presented at the conference by Rubén García Medina, Avincis Iberia Managing Director, to an audience of industry leaders, policymakers and international operators.

During the presentation, Rubén highlighted the growing challenges facing aerial firefighting operations across Europe, including longer wildfire seasons, an increasing number of simultaneous incidents and rising pressure on national aerial fleets.

Drawing on operational data and frontline experience from Europe, North America and Australia, the report revealed that wildfire activity across Europe has more than doubled since 2014, with 2025 becoming the worst year on record, exceeding 1.03 million hectares burned. Five countries — Spain, Portugal, Romania, Italy and Greece — accounted for 81% of the area burned in the EU in 2025. The Iberian Peninsula remains the continent’s fire epicentre, with



Spain and Portugal accounting for between 55% and 65% of Europe’s burned area over the past decade.

The report also highlighted the growing spread of wildfire risk into northern Europe, with significant increases recorded in Denmark, Sweden and Finland during 2025.

Wildfire activity across Europe has more than doubled since 2014, with 2025 becoming the worst year on record, exceeding 1.03 million hectares burned.

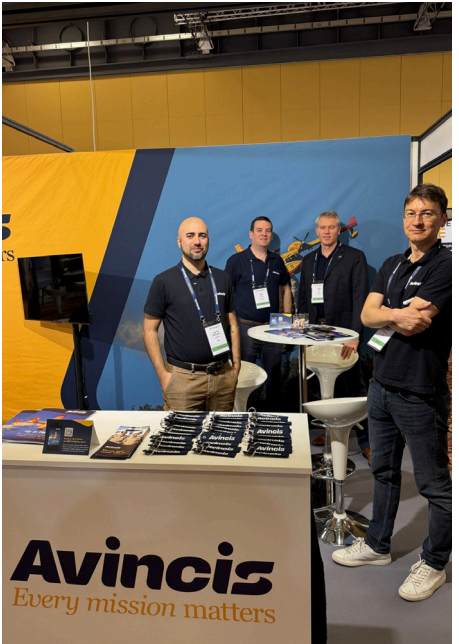
Alongside climate and operational pressures, the report examined the growing challenges facing Europe’s aerial firefighting capability, including ageing aircraft fleets, pilot and

technician shortages and regulatory barriers that continue to slow cross-border deployment and resource sharing.

Drawing on operational data and frontline evidence from Europe, North America and Australia, the report outlined five key recommendations to strengthen Europe’s wildfire resilience. These included accelerating fleet procurement, reforming procurement and licensing regulations, investing more heavily in prevention and readiness, improving international coordination and building a stronger long-term pipeline of pilots and technicians.

Among the proposals outlined was the creation of a European Aerial Firefighting Academy to help train the next generation of aerial firefighting professionals.

The conference generated



strong engagement and valuable discussion throughout the conference reinforcing the importance of collaboration, long-term planning and operational readiness as Europe continues to build a more resilient aerial firefighting model.





Avincis Safety Forum 2026: Building a culture where safety starts with everyone

More than 150 colleagues and industry partners came together at the 2026 Avincis Safety Forum to strengthen a shared safety culture — one in which every person feels responsible for recognising risks, reporting concerns and learning from every experience.

In emergency aerial services, safety and operational performance are inseparable. Avincis crews regularly work in complex, time-critical environments — flying at low altitude over wildfires, carrying out rescues at sea or in mountainous terrain, transporting critically ill patients and maintaining aircraft that must be ready to respond at a moment's notice.

These missions demand exceptional technical expertise, but procedures and technology alone are not enough. Safe operations depend on the decisions people make every day: taking time to assess a changing situation, speaking up when something does not feel right and reporting hazards or incidents so that others can learn from them.

That was the central message of the 2026 Avincis Safety Forum, held in Alicante in May. More than 150 leaders, safety professionals, operational colleagues and industry partners came together to examine how Avincis can continue building a strong, open and proactive safety culture across every region and area of the business.

Safety starts with all of us

Safety is not owned by one department or limited to flight operations. It involves everyone who contributes to a mission — from pilots, medical teams and ground crews to engineers, technicians, planners, supply chain specialists and business leaders.

Every person has both the responsibility and the authority to question a decision, highlight a risk or

pause an activity when they believe conditions may be unsafe. This individual ownership becomes particularly important in critical operations, where urgency, pressure or familiarity with a routine task can influence decision-making.

A strong safety culture is therefore not defined only by rules or compliance. It is reflected in how people behave when nobody is watching, how teams respond when plans change and whether colleagues feel confident enough to raise a concern.

The forum reinforced a simple principle: **safety begins with each of us, but it is achieved together.**

Every report is an opportunity to learn

One of the forum's main themes was the journey from reporting to insight.

Reporting a hazard, near miss or incident — however minor it may initially appear — allows the organisation to identify patterns, understand emerging risks and take action before a more serious event



Michael Sagely of United Rotorcraft delivering a keynote address.



occurs. A small technical irregularity, an unexpected operational condition or a concern raised during a routine task may provide valuable information that protects another crew or operation in the future.

For reporting to be effective, people need to feel confident that speaking up is encouraged and valued. This requires an open and fair environment where the purpose of reporting is not to assign blame, but to understand what happened, why it happened and what can be improved.

The discussions in Alicante recognised the progress Avincis has made in strengthening its reporting culture, while also identifying the next challenge: improving the context, quality and analysis behind each report. Data becomes most useful when it is transformed into practical learning that can be shared across countries, functions and types of operation.

The value of reporting is not simply in recording what happened. It is in using that information to prevent it from happening again.

Stop. Think. Own. Protect.

The forum also reinforced Avincis’ STOP principle: STOP provides every Avincis colleague with a straightforward framework for responding when circumstances change or uncertainty arises.

Stop before pressure, urgency or routine influences the decision.

Think about the hazards, available information and possible consequences.

Own the decision and take personal responsibility for acting safely.

Protect colleagues, customers, passengers, patients, aircraft and communities.

STOP is not simply a campaign or a visual reminder. It is intended to shape the way people work. It encourages colleagues to slow down when necessary, challenge assumptions and ask the most important question: **is this safe?**

In emergency operations, acting quickly is often essential. But speed must never come at the expense of sound judgement. Taking a few moments to reassess a situation can prevent an incident, protect a crew and ensure that a mission is completed safely.



Learning across the industry

Representatives from Avincis operations in Italy, Spain, Portugal, Norway, Finland, Denmark and Sweden contributed their experiences during the forum. This cross-regional perspective allowed teams to examine how similar risks can emerge in very different operating environments and how lessons from one part of the business can benefit another.

Industry partners including Airbus, De Havilland Aircraft of Canada, Leonardo Helicopters, United Rotorcraft and Ancala Partners also shared perspectives on operational resilience, technology and safety leadership.

These external contributions were valuable, but the purpose of bringing people together went beyond networking. The forum created a space for honest discussion: to challenge established thinking, share lessons from real operations and translate experience into practical improvements.

Turning discussion into everyday action
A safety forum can create awareness and momentum, but culture is built after the event — at bases, in hangars, in offices and during every mission.

The real measure of success will be how the lessons from Alicante influence everyday behaviours: whether people pause when conditions change, whether concerns are reported, whether leaders listen and

provide feedback, and whether learning is shared across the organisation.

As Avincis grows and its operations become increasingly diverse, maintaining this shared culture will be essential. Aircraft, technology and procedures will continue to evolve, but the strongest safety barrier will remain the judgement, responsibility and willingness to speak up of the people behind every mission.

Because safety is not something we practise once a year. It is something every one of us creates, every day.



Celebrating excellence at the 2026 Avincis Awards in Alicante

The 2026 Avincis Awards brought colleagues together in Alicante for an evening dedicated to recognising the people who make a difference across our business every day.

The awards celebrated individuals whose professionalism, commitment and teamwork continue to strengthen Avincis across every region and function. From frontline crews to operational support teams, the evening highlighted the extraordinary talent, dedication and expertise that underpin our mission-critical services.

The Avincis Awards were created to recognise employees who consistently demonstrate our values and contribute to excellence across the business. The programme shines a spotlight on achievements in safety, operational performance, collaboration and innovation, while also recognising those who inspire others through their actions and leadership.

This year's ceremony once again reflected the breadth of talent across the Group, with colleagues from multiple countries and operations recognised for their outstanding contributions over the past year.



INTRODUCING OUR 2026 WINNERS!

SAFETY AWARD

Mattias Hansson, Line Technician (Norway)

Mattias exemplifies what it means to put safety first every day. In his roles as Line Technician, Base Manager, and Safety Representative, he approaches safety not just as a requirement, but as a mindset that shapes every decision. His ability to anticipate risks and promote best practices has a strong and visible impact across teams.

By leading through example, he fosters a culture where safety is shared, discussed, and continuously improved. His professionalism and genuine care for others make him a trusted point of reference and a key contributor to a safer working environment.



VALUES AWARD

Fariha Mahmud, CAMO
Technical Records Administrator (Italy)

Fariha brings Avincis' values to life through her everyday work. With precision, reliability, and a strong sense of responsibility, she consistently delivers high-quality results while supporting her colleagues with a collaborative and positive approach.

Her attitude creates an environment built on trust, stability, and mutual respect. Through her actions, she helps foster a workplace where people feel supported, valued, and empowered to perform at their best.

INNOVATION AWARD

Cecilia Castañeda, Executive Assistant (Spain)

Cecilia demonstrates how innovation can translate into practical and meaningful impact. By leading the transformation of the DCI (Daily Check-in) process in Iberia, she introduced an automated solution that is more efficient, secure, and aligned with operational needs.

Her work has improved traceability, streamlined



workflows, and strengthened data protection, while making DCI meetings easier to manage. The result is a tangible improvement in daily operations and decision-making across teams.

PERFORMANCE SUPERSTAR AWARD

Alfredo Prada, Head of Controlling (Spain)

Alfredo stands out for his consistent performance, accuracy, and strong sense of ownership. Through his leadership in financial controlling and his commitment to planning and budgeting, he plays a key role in supporting clear, disciplined decision-making across the organisation.

He has also contributed significantly to the implementation of SAP, enhancing coordination, transparency, and alignment between teams. His collaborative mindset helps drive solutions and supports sustainable progress across the business.



Avincis participates in strategic rescEU training in France

Avincis took part in a rescEU workshop in Nîmes, France, bringing together European and international specialists for a week of intensive training, operational exercises and strategic collaboration.

The rescEU programme forms part of the European Union’s reserve capacity designed to strengthen collective disaster response and firefighting capabilities across Europe.

Avincis was represented by

Francesco Morgante and Luca Lautizi, with Captain Lautizi invited to join the exercise staff, supporting the coordination of simulated operational scenarios and contributing to debriefings throughout the programme.

The workshop combined theoretical sessions on the EU Civil Protection Mechanism and activation procedures with practical simulator-based training focused on complex emergency response scenarios. The event also provided

an important opportunity to strengthen international relationships, exchange best practices and support greater alignment in operational procedures across participating organisations.

The participation reflects Avincis’ continued commitment to collaboration and operational excellence, and to supporting the development of effective international emergency response capabilities.

On the horizon... AVINCIS GLOBAL TRAINING CENTRE

Avincis is developing a Global Training Centre of Excellence, setting new standards in emergency aviation training.

Designed to support our people and partners, the centre will deliver advanced live and synthetic training for pilots, technical and medical crews, and rescue teams.

Planned training capabilities include:

- ✓ Level D full-flight simulators
- ✓ Rescue hoist and winching simulation
- ✓ Helicopter underwater escape training
- ✓ Mountain and cold-weather operations
- ✓ Medical training for HEMS, SAR, and air ambulance crews



HEMS at the heart of modern emergency aviation

Helicopter Emergency Medical Services (HEMS) now sit at the very core of modern aerial emergency response – and for leading operators such as Avincis, they represent far more than just a service line. They are a mission.

Today, HEMS accounts for almost half of Avincis’ missions, reflecting both the scale of demand and the critical role aviation plays in healthcare delivery. At its most fundamental level, HEMS brings the hospital to the patient – overcoming geography, time, and accessibility in ways no ground-based solution can match.

At the frontline of this capability are helicopters that function as fully equipped mobile intensive care units. Crewed by highly specialised pilots, doctors and nurses, and fitted with advanced life-support systems, these aircraft enable ICU-level care to begin long before a patient reaches a hospital.

From remote mountain ranges to dense urban environments, HEMS crews routinely undertake complex missions in some of the most challenging conditions imaginable. Whether responding to trauma incidents, medical emergencies or inter-hospital transfers, the objective remains constant: to increase survival rates and reduce the long-term impact of injuries by acting with speed and precision when every second counts.

Avincis’ HEMS capabilities are underpinned by several key pillars. Together, these elements form a system that is both highly resilient and deeply integrated into national emergency frameworks.

Supporting Governments and Communities

HEMS operations are typically delivered in close partnership with national and regional authorities, forming a critical component of public healthcare infrastructure. Governments rely on these services to ensure equitable access to emergency care – regardless of location.

This partnership model is particularly evident across key European markets, including Spain, Italy, Norway, Sweden and Greece, where we work directly with public health institutions to deliver life-saving capability at scale.

Beyond individual missions, the broader societal impact is significant. By reducing response times,

The four key pillars supporting Avincis’ HEMS capabilities

HIGHLY QUALIFIED PERSONNEL



Multidisciplinary crews trained to deliver advanced medical care under pressure

COMPLEX RESCUE CAPABILITY



The ability to reach inaccessible locations and perform technically demanding missions

INNOVATIVE FLEET AND EQUIPMENT



Modern aircraft equipped with cutting-edge life-support technology

RAPID RESPONSE



Minimising time to treatment through speed, coordination and operational readiness

enabling early intervention and facilitating rapid transport to specialist care, HEMS plays a vital role in improving patient outcomes while also strengthening the resilience of healthcare systems.

Scale, Reach and Operational Intensity

The scale of modern HEMS operations reflects both growing demand and increasing operational sophistication. In 2025 alone, our fleet of 152 HEMS aircraft:

- Delivered more than 35,000 flying hours
- Undertook more than 57,500 missions

This fleet combines proven and versatile platforms from leading OEMs, including:

- Leonardo: AW139, AW109, AW169
- Airbus: H145, H135

Each aircraft type is selected for its ability to balance performance, reliability and medical configuration – ensuring safe and effective operations across a wide range of mission profiles.

Precision, Innovation and the Human Factor

While aircraft and technology are critical enablers, the true strength of HEMS lies in the people behind the mission. Highly trained crews operate in high-pressure environments where decision-making, coordination and clinical expertise are paramount.

At the same time, innovation continues to push the boundaries of what is possible in airborne medical care. From advanced monitoring systems and defibrillation capabilities to new clinical procedures being adapted for use in-flight, HEMS is increasingly delivering hospital-level interventions in the air.

This constant evolution – combining aviation excellence with medical innovation – is redefining the role of emergency services and expanding the limits of pre-hospital care.

A Mission That Matters

As healthcare systems face growing pressure, the role of HEMS will only become more critical. Its ability to deliver rapid, high-quality care across complex and varied environments makes it an indispensable asset in modern emergency response.

Ultimately, HEMS is not just about aviation. It is about saving lives, protecting communities, and ensuring that, no matter where an incident occurs, help is never out of reach.

From Ski Slopes to HEMS: Meet the Pilot Behind the AW169

For Anna Jönsson, a chance encounter with a helicopter became the start of a career defined by resilience, precision and life-saving teamwork with the AW169.



When Anna Jönsson finished school, she had three very different ideas about her future.



"I wanted to go to Australia to study photography or become a physical education teacher," she recalls. "But becoming a pilot was also on the list."

Like many school leavers, she wasn't entirely sure which path to take. So she did what many do — she worked, travelled and explored her options.

"I had all sorts of jobs," she says. "I worked in grocery stores and manufacturing, and delivered newspapers early in the morning. I even spent a winter in the Swedish mountains cleaning hotel rooms so I could ski when the weather was good."

It was there, on a mountain slope, that everything changed.

"I remember standing there on the slope at the end of the season, thinking, 'What should I do next?' And then a helicopter flew over. That was the moment. It felt like a sign."

Within days, she had travelled to Stockholm and booked a trial lesson.

"The instructor explained how helicopters work, and I got to try flying. As soon as we landed, I knew — this is what I'm going to do."

Building a career from the ground up

Anna started her training at 20, working her way through a Private Pilot Licence before progressing to

a Commercial Licence and instrument rating. Funding her studies meant continuing to take on a wide range of jobs.

"I did anything I could to earn money," she says. "Driving forklifts, working in factories, wearing a Santa hat in supermarkets — everything. But I think that's valuable. You learn something from every job."

Her early flying experience was equally varied. She flew smaller helicopters such as the R22 and R44, building hours through whatever work was available: sightseeing flights, aerial photography, environmental sampling, even counting moose across Sweden's vast landscapes.

"It was all about gaining experience," she explains. "Every flight helped me develop."

She later became a flight instructor after a stint in Wales before moving on to Norway, where she spent a decade flying the larger S92 helicopter in the oil and gas sector.

"I loved Norway and I loved the job," she says. "But after about ten years, I felt ready for something different. Air ambulance flying had always been a goal."

Finding purpose in HEMS

That goal became reality in 2017, when Anna returned to Sweden to join a helicopter emergency medical service (HEMS) operation. Today, she flies the Leonardo AW169 — an aircraft she describes as "the perfect balance".

"It's both a small and a big helicopter," she explains. "It's easy to handle, but it also has the space and capability we need for medical missions. For our environment, it works really well."

Life in HEMS is very different from previous roles. "No two days are the same," she says. "That's

"That's one of the things I love most. At our base, pilots work together on a rotating schedule alongside a doctor, a nurse and a technician. You're part of a close-knit team, and you learn from each other all the time."

Anna Jönsson, Avincis HEMS pilot

one of the things I love most. At our base, pilots work together on a rotating schedule alongside a doctor, a nurse and a technician. You're part of a close-knit team, and you learn from each other all the time."

A typical day involves waiting at base, ready to respond at a moment's notice. Missions range from road traffic accidents and cardiac emergencies to incidents on remote islands or rural farms.

"We don't know what's coming next," she says. "And that's what makes it exciting."

The role also demands a high level of technical expertise. The team regularly operates using Night Vision Imaging Systems (NVIS) and Instrument Flight Rules (IFR), including Point-in-Space (PinS) approaches to many hospitals. Procedures such as "light on wheels" are also part of daily operations.



"These tools allow us to operate safely in challenging environments," Anna explains. "Having access to these capabilities makes the job both interesting and demanding because it requires a high level of teamwork, communication and mutual understanding within the crew."

The human side of the job

While the work is rewarding, it also brings moments that are deeply emotional.

"One mission that stayed with me involved a farmer," Anna recalls. "He was about my age and had been in an accident with hay bales. When we arrived, the ambulance crew was already there, trying to save him. His wife was outside holding their child, and more children came out of the house to say good-bye." The farmer didn't survive.

"I remember thinking how their lives had just changed completely," she says.

"I had to step away and cry."

Not all memories are tragic – some carry a different kind of poignancy. She describes another mission involving an elderly woman who had just celebrated a milestone birthday with her family.

"She collapsed in the garden after a lovely day surrounded by people she loved," Anna says. "Maybe it's wrong to call it beautiful, but there was something peaceful about it. It felt like a good ending."

These contrasting experiences are part of what shapes the role.

"Sometimes things don't go as you hope," she says. "But when everything comes together –

"It's important not to rush, even when you really want to get to a mission quickly... We always take the time to make sure it's safe to fly."

Anna Jönsson, Avincis HEMS pilot

when the team works efficiently and safely – it's incredibly rewarding. You feel proud of what you've done together."

Flying the AW169 – and staying sharp

Operating the AW169 in Sweden comes with its own challenges, particularly during winter.

"The summer is easier – better weather, longer daylight," she explains. "In winter, IFR operations require more careful planning because of icing risks and the need to identify suitable alternatives."

Safety is paramount

"It's important not to rush, even when you really want to get to a mission quickly," she says. "We always take the time to make sure it's safe to fly."

At the base where Anna primarily works, the AW169 has accumulated the highest flight hours in their fleet. Avincis currently operates four AW169 helicopters in Sweden across three bases, creating a strong concentration of operational experience on the type.

"It's rewarding to be part of a team with such a high level of experience on the AW169," she says.

Despite years of experience, Anna continues to develop her skills. Alongside her flying duties, she serves as Chief Pilot for the AW169 operation in Sweden and is responsible for training pilots within the company. Much of that training takes place in the simulator, which is located in Italy.

"That's one of the best parts of my role," she says. "You learn so much from teaching others. There are always new ways to solve problems, and new things to understand about the aircraft."

Looking ahead, she believes further development of the aircraft could bring additional benefits to HEMS operations worldwide.

"Having full icing protection on the AW169 would be a very valuable development and something we hope to see in the future," she says. "However, I understand that it is technically challenging to develop for this helicopter."

"It's dynamic, meaningful and very team-focused... You're working alongside highly skilled medical professionals and engineers, and you're all part of something bigger."

Anna Jönsson, Avincis HEMS pilot

A career that never stands still

For Anna, the appeal of HEMS lies in its variety, purpose and teamwork.

"It's dynamic, meaningful and very team-focused," she says. "You're working alongside highly skilled medical professionals and engineers, and you're all part of something bigger."

There are downsides – such as night shifts and time away from family – but the rewards outweigh them.

"It's not a nine-to-five role," she says. "But you can get long periods off, and when you're working, you're doing something that truly matters." Looking ahead, she isn't focused on a specific end goal.

"I feel like I still have so much to learn," she says. "That's what keeps it interesting."

From a chance moment on a ski slope to flying life-saving missions in the AW169, her journey has been anything but conventional – but she wouldn't change it.

"I love this job," she says simply. "I really do."



Continual renewal - new aircraft for the HEMS fleet

In order to maintain the best fleet in Europe, we are always ready to bring our customers the latest technology to support their operations. In May 2026, we took delivery of a new five-bladed Airbus H145 helicopter, which has entered service with HELI – South Tyrol Air Rescue ODV.

This follows the renewal of our contract with South Tyrolean partner, HELI – South Tyrol Air Rescue, to provide a rapid-response air rescue service in one of Italy's most mountainous and challenging regions.

This helicopter is the first of three new aircraft that will support the operation. With this addition, Avincis now operates 43 H145

helicopters globally, including 12 five-bladed variants. In Italy, it operates 21 H145s, seven of which are five-bladed aircraft.

Avincis ranks among the top five operators in terms of flight hours with the five-bladed H145 and among the top five in terms of the number of helicopters for the entire H145 family (including earlier versions).

This increased capacity will enable faster response times, strengthen coverage in remote mountainous areas and help ensure safety in the region throughout the year.

Luigi Ambrosini, Managing Director, Rotor Wing, Avincis Italy, said: "We welcome the addition of this new aircraft to our fleet. It is modern, efficient and offers our

customers exactly what they need to provide rescue services. We are delighted to continue our long-standing contract in South Tyrol with HELI – South Tyrol Air Rescue."

Ivo Bonamico, President of HELI – Elisoccorso Alto Adige ODV, added: "We are delighted to continue our collaboration with Avincis, a strong partner of the association. This allows us to continue to support the local population in the best possible way."

"With the three new rescue helicopters, we are confident that the air rescue service in South Tyrol will remain at the cutting edge in the coming years, with modern, state-of-the-art equipment," concluded Stefan Viehweider, Director of HELI – Elisoccorso Alto Adige ODV.



Proud to serve: Avincis helicopter rescues Olympian at Milano Cortina 2026 Winter Games

On Sunday 8 February the women's Olympic downhill in Cortina d'Ampezzo was brought to an abrupt halt by a serious on-course incident that highlighted both the risks of alpine skiing and the importance of emergency preparedness at major international events.

Just seconds into her run on the Olympia delle Tofane course, American skier Lindsey Vonn crashed heavily and came to rest on the slope in visible distress. With ground access limited, and the safety of the race environment paramount, the response required immediate coordination between medical teams, race officials, emergency services and aerial rescue crews.

An Avincis helicopter was tasked without delay by the event's medical command. Our crew, already positioned on standby, was airborne

within minutes, operating in tightly controlled Olympic airspace above one of the world's most demanding alpine venues.

Once piste-side medical personnel had stabilised the skier, the Avincis crew moved into position above the course. To protect the prepared racing surface, the evacuation required a long and technically demanding hoist operation from a precise hover. The patient was secured to a gurney, lifted safely on board and airlifted to hospital for further assessment and treatment.

Reflecting on the mission, Avincis hoist operator Annalisa Raffin said:

"We are very proud that the operation was successful. The coordination between everyone involved, including the pilot and

the rescue teams on the ground, was excellent. It was a complex recovery — the hoist had to be deployed from over 90 metres — but thanks to that strong teamwork, the mission was completed safely and smoothly."

For Avincis, the incident was a powerful reminder of why preparation matters. At events on the scale of the Winter Olympics, crews must be ready to respond not only quickly, but with precision, composure and trust in the teams around them.

The successful evacuation in Cortina reflected the professionalism of everyone involved and Avincis' commitment to preparedness, precision and safety on the world's biggest winter sporting stage.

Karolinska: Fit for Purpose

When Karolinska University Hospital in Stockholm decided to expand its services to include a specialised helicopter operation, Avincis worked with the hospital and Leonardo to develop one of the most technically advanced, patient-focused medical aircraft in service.

Created following a hospital-led tender in 2022, the service is delivered through a partnership in which Avincis supplies the aircraft, maintenance, and pilots, while Karolinska provides the clinicians and medical devices. Today, the programme averages between 400 and 500 flights annually. Missions often require up to eight hours away from base, with up to three hours of flight time, serving a reach that extends across Scandinavia and into the Baltic States as well as Northern Europe.

From the beginning, Lars Falk, Karolinska’s Medical Director, insisted the programme be built around patient needs, not aircraft availability. “You don’t start with

“You don’t start with a helicopter; you start with the patient’s needs.”

Lars Falk, Medical Director, Karolinska

a helicopter; you start with the patient’s needs, otherwise patients die,” he said. That philosophy shaped every design choice, ensuring that patients receive a higher tier of treatment within minutes of the team’s arrival.

The Karolinska AW139 aircraft was designed to bring advanced treatments such as ventilation,

ECMO and neonatal intensive care, directly to the referring hospital. With four specialist medical teams, the programme ensures that highly trained clinicians can deliver intensive care at any stage of a mission. As Falk explained: “We are not just transporting a patient, we are transporting the ICU itself. The patient enters our care system the moment we arrive at the remote facility, not the moment we admit the patient into our hospital in Stockholm.”

Today, Avincis operates two AW139s on behalf of Karolinska. The choice of aircraft was deliberate. When evaluating options, Karolinska prioritised speed, range, cabin space, and reliability in the harsh Nordic climate. The Leonardo AW139 met those criteria well. With

its optimal cruise speed of 140 knots, the aircraft provides a crucial time and endurance advantage over other platforms. Equipped with a Full Ice Protection System (FIPS), it can safely fly in conditions that would ground most helicopters. “In the winter months, if you don’t have FIPS, you are simply not available,” explained Mattias Lind, Karolinska’s Senior Pilot. “And for us, availability is everything. If we cannot say yes to a mission because of weather, then we have failed our promise.”

The AW139 combines the space, payload, and onboard power necessary to run ICU-level equipment without compromise. In Falk’s words, “We needed a helicopter that could handle both the patients and the systems we bring with us. The AW139 was the first aircraft to truly fit that need.”



Pioneers in Mobile ECMO

Karolinska has established itself as a pioneer in Extracorporeal Membrane Oxygenation (ECMO) treatments, as well as in ECMO transfers. In a nutshell, an ECMO

machine oxygenates the patient’s blood outside the body while temporarily supporting heart and lung function., similar to how a dialysis machine cleans the patient’s blood while it is outside of their body.

The hospital first began ECMO treatments in 1987 and launched mobile ECMO in 1997, refining the process over the decades. Few hospitals worldwide have attempted helicopter ECMO transfers with the same level of consistency and high degree of success. As Falk emphasised, “It’s not just about transporting a patient who is already on ECMO. It’s about going to a hospital that cannot provide it, initiating ECMO on-site, and then safely managing the patient in the air.”

On average, Karolinska flies ECMO missions nearly twice per week. These missions require a

level of capability far beyond conventional patient retrieval and transport, even by ICU standards.

“Every time we land,” Falk reflected, “we bring the hospital with us. That’s the difference, and our AW139s, pilots and medical teams are what make it possible.”

“We are not just transporting a patient, we are transporting the ICU itself. The patient enters our care system the moment we arrive at the remote facility, not the moment we admit the patient into our hospital in Stockholm.”

Lars Falk, Medical Director, Karolinska



Iberia: Operations Beyond Borders

The Iberia Region: From Spain and Portugal to Chile and Greece

Avincis’ Iberia region is centred on Spain and Portugal, while also managing selected international operations in Chile and Greece. Together, these activities reflect the region’s broad operational expertise across firefighting, HEMS, search and rescue and other critical aerial services.

Across the four countries, our teams deliver critical aerial services including firefighting, helicopter emergency medical services, search and rescue and other specialist operations. This international footprint strengthens knowledge-sharing, operational flexibility and the ability to deploy experienced people and aircraft wherever they are needed.

+1,260

PEOPLE

117

AIRCRAFT

04

MAINTENANCE
HUBS

85

OPERATIONAL
BASES

01

R&D FACILITY

31,865

FLYING HOURS

18,370

MISSIONS



SPAIN

The region’s largest operational footprint, covering firefighting, HEMS, search and rescue and other emergency aviation services.

29,540

FLYING HOURS

17,864

MISSIONS



PORTUGAL

Aerial firefighting, MRO capability and the location of Avincis’ global headquarters.

1765

FLYING HOURS

231

MISSIONS



CHILE

A seasonal firefighting operation that enables Avincis to deploy aircraft and experienced teams between the Southern and Northern Hemisphere fire seasons.

420

FLYING HOURS

195

MISSIONS



GREECE

A growing HEMS operation managed by the Iberia region, with two AW139 helicopters supporting EKAV from Rhodes and Preveza during the summer season.

140

FLYING HOURS

78

MISSIONS

Avincis expands air medical network across Castilla y León

Avincis began 2026 by launching expanded air medical transport services across Castilla y León, marking a major milestone in the region's emergency healthcare capabilities.

Under a new three-year contract with SACYL, Castilla y León's public health service, the region is progressively expanding its air ambulance network from four to ten operational bases — making it the largest air ambulance network in Spain.

The first phase of the rollout saw helicopters enter service in Ponferrada (El Bierzo), Ávila and Soria, with further bases scheduled to launch later in the year.

To support the expansion, Avincis deployed a fleet of 12 aircraft, including eleven Airbus H135 and one Airbus H145. Ten aircraft were assigned to operational bases, while two were dedicated as reserve units to ensure uninterrupted service continuity.

The expanded network is delivering a significant operational impact across the region. Each helicopter now covers less than half the area previously assigned, helping to improve response times and population coverage for residents across Castilla y León's widely dispersed communities.

All aircraft are equipped with autopilot systems, air conditioning and advanced life support configurations for critical care and evacuation missions. Alongside aircraft operations, Avincis also provides highly trained flight crews, doctors and nurses specialising in air emergency services.

The contract, which includes the option for a further two-year extension, reinforces Avincis' ongoing commitment to delivering rapid, equitable and life-saving emergency medical care across the region — day and night.



Operational capacity in Catalonia strengthened with second Avincis helicopter

Avincis has launched operations of a second helicopter in Catalonia, further strengthening its ability to support critical emergency response missions across the region.

Based at Sabadell Airport, the new aircraft is an Airbus H145 C2, similar to the helicopter already in service, and is fully equipped with a hoist to support both search and rescue and firefighting operations.

With both helicopters operating from the Generalitat de Catalunya hangar, Avincis will work with Bombers de la Generalitat over the coming year to enhance emergency response capabilities across Catalonia.

The additional aircraft will help strengthen operational readiness in situations where speed, coordination and precision are essential — particularly during complex rescue missions and periods of heightened wildfire activity.

Behind every operation is a highly trained crew working in demanding environments to help protect communities and support emergency services. The expansion reflects Avincis' continued commitment to investing in advanced aviation capabilities and supporting critical missions when and where they are needed most.



Avincis will work with Bombers de la Generalitat over the coming year to enhance emergency response across Catalonia.





Super Pumas return to Spain following successful firefighting season in Chile

The Super Pumas have now returned to Spain following the successful completion of the wild-fire season in Chile.

Deployed to support aerial firefighting operations in demanding conditions, the aircraft and crews played an important role in responding to large-scale fire activity across complex terrain and high temperatures. Throughout the deployment, the teams worked closely with local authorities and emergency services to support communities affected by wildfires.

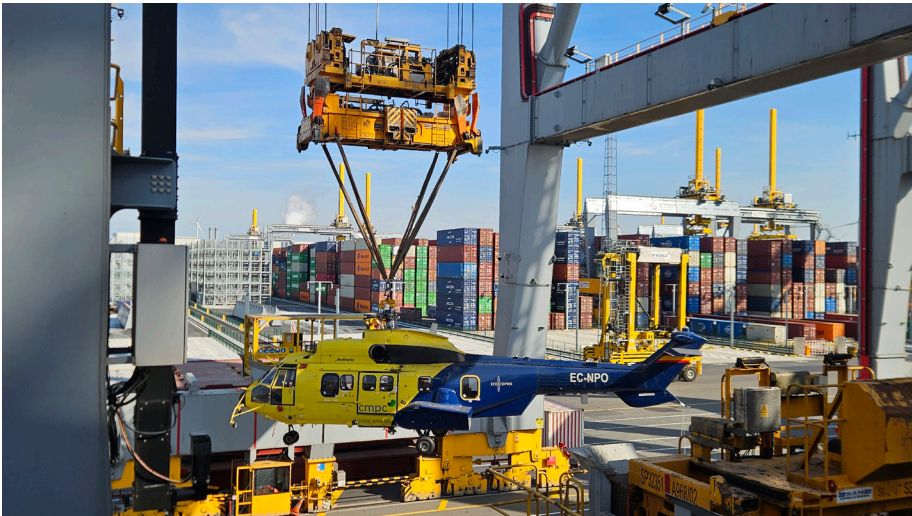
The return marks the end of another highly intensive international mission and reflects the continued importance of cross-border cooperation in wildfire response and aviation support capabilities.

Behind every deployment is

a highly skilled team operating with professionalism, precision and resilience in challenging environments. From pilots and engineers to ground support personnel, the mission highlighted the dedication and expertise required to deliver safe and effective aerial operations

throughout the season.

The deployment once again demonstrated Avincis' commitment to supporting emergency response efforts around the world, helping protect people, communities and critical infrastructure during periods of heightened wildfire activity.



Avincis strengthens emergency medical air services across the Canary Islands

Avincis secured a new contract to expand advanced air medical transport services across the Canary Islands, further strengthening emergency response capabilities across the archipelago.

Having delivered helicopter operations for the Canary Islands Emergency Service (SUC) for more than 20 years, the agreement reinforced Avincis' long-standing commitment to providing critical, life-saving support throughout the region.

As part of the contract, Avincis continued operating advanced life support helicopter services in close collaboration with SUC, combining aviation expertise

with highly specialised medical teams provided by the regional emergency service.

A major enhancement under the agreement was the introduction of a dedicated medical helicopter base in Fuerteventura, significantly improving emergency response capabilities for both residents and visitors across Fuerteventura and the eastern islands.

With the expansion, the operational network grew from two to three bases across the Canary Islands, including Tenerife, Fuerteventura and Gran Canaria.

To support the operation, Avincis deployed three EC145 C2 helicopters configured for

advanced life support missions. Each aircraft was crewed by an Avincis pilot and co-pilot and equipped with advanced electromedical systems and specialist life support equipment, enabling high-complexity medical care during flight.

John Boag, Group CEO, Avincis said: "This new contract reinforces our long-standing partnership with SUC and underscores our shared commitment to safeguarding communities through fast, high-quality emergency medical response."

Avincis showcases aerial firefighting capability in Portugal

Avincis welcomed national media, government representatives and key stakeholders to Cascais Airport for a live demonstration of its aerial firefighting capabilities, showcasing the critical role specialised aircraft play in protecting communities from increasingly severe wildfires.

Guests experienced the capabilities of the CL-215T amphibious aircraft first-hand, including its ability to scoop thousands of litres of water from lakes, reservoirs and coastal waters before returning rapidly to the fire line. The demonstration highlighted why amphibious aircraft remain one of the most effective tools for combating large-scale wildfires.

The event reinforced the impor-

tance of year-round preparedness as Europe faces longer and more intense wildfire seasons driven by climate change. It also provided an opportunity for attendees to gain a greater understanding of the expertise, planning and operational readiness required to deliver effective aerial firefighting missions.

With around two decades of experience supporting Portugal's aerial firefighting efforts, Avincis

continues to play a vital role in safeguarding communities during the country's wildfire season. The demonstration reflected the company's commitment to raising awareness of aerial firefighting operations and the importance of investing in specialist aircraft, skilled crews and operational readiness to strengthen resilience against future wildfire risks.

With around two decades of experience supporting Portugal's aerial firefighting efforts, Avincis continues to play a vital role in safeguarding communities during the country's wildfire season.



Avincis strengthens operational standardisation through international training forum

Avincis has reinforced its commitment to operational excellence and harmonised training standards through a fixed-wing training and standards forum held on 3–4 February.

The two-day event brought together training and operational leaders from Norway, Spain and Italy to align practices and strengthen a unified approach to flight operations across diverse mission types, including air ambulance and firefighting.

The workshop opened at the CAE

training centre in Oslo, where Avincis Group Flight Operations and Standards Director Alex Stobo outlined the Group's priorities: closer operational alignment, stronger integration of standards, and continued use of evidence-based training to enhance safety and risk management.

Participants included Norwegian training leaders alongside Spanish and Italian colleagues, with Italy represented by Valerio De Martino,

Martino Franchini and Stefano Mingazzini. Discussions focused on instructor selection, competency frameworks and modern teaching methods, moving beyond flight hours alone to assess capability and performance.

The workshop confirmed that standardisation is not only a technical requirement, but an evolving culture built on consistency, learning and continuous improvement across Avincis operations.



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Avincis Italy achieves NDT certification

Avincis Italy has achieved an important milestone with the successful certification of its Non-Destructive Testing (NDT) capabilities, further strengthening the company's maintenance, inspection and engineering expertise.

The certification process, which took around a year to complete, involved collaboration across multiple company functions and external partners to align processes and expertise with international industry standards.

NDT techniques allow aircraft and components to be inspected without causing damage, helping enhance safety, reliability and operational performance. Through the certification, Avincis can now carry

out a range of advanced inspection methodologies, including eddy current, liquid penetrant, magnetic particle, radiographic and ultrasonic testing.

A particularly significant achievement is the certification in radiographic testing — an area in which only a limited number of companies in Italy are qualified due to the high technical requirements and specialist expertise involved.

Commenting on the achievement, Roberto Marcolini, Managing Director, Fixed Wing Italy, said: "This milestone is not just a certification, but tangible proof of our ability to build strong and lasting expertise over time. It allows us to face future challenges with

greater autonomy and to seize new development opportunities."

The certification marks another step in Avincis' continued investment in technical excellence, innovation and long-term capability development.



Avincis at Verticon 2026

Avincis was present at this year's VERTICON, which was held in Atlanta, USA. VERTICON is one of the largest gatherings in the vertical aviation industry. The scale of the event is significant, bringing together over 648 exhibitors, around 12,850 attendees and visitors from more than 80 countries.

With 64 aircraft on display, some flown in, others transported or assembled on-site — VERTICON

showcased the breadth of the sector. Major manufacturers, including Airbus Helicopters, Leonardo Helicopters and Bell, were also in attendance. Seven Avincis colleagues were on the ground, meeting partners and strengthening connections across the global aviation community.

First Italian Canadair CL-415 repainted as part of a fleet modernisation programme

Avincis reached an important milestone with the successful repainting of the first aircraft in the Italian Vigili del Fuoco fleet, the Canadair CL-415 I-DPCE.

The work was carried out at Maastricht Aachen Airport by specialist teams from MAAS Aviation and marked the beginning of a wider programme to repaint the entire fleet in line with the latest REACH standards, helping to ensure the highest levels of protection for both people and the environment.

Transferring the aircraft to Maastricht was a significant operation. Departing from Rome

Ciampino Airport, the aircraft stopped in Genoa before crossing the Alps, covering approximately 700 nautical miles in four and a half hours. Despite challenging winter conditions and limited onboard heating, the crews completed the mission with professionalism and precision.

The repainting process took 11 days and included a full inspection, masking, removal of control surfaces and extensive cleaning. Following the removal of the previous paintwork, the aircraft received primer and a refreshed yellow and red livery,

alongside anti-reflective cockpit coating, updated Avincis branding and final protective finishes.

Following reassembly and final inspection, the aircraft returned to operational service.

Maurizio Tomassi, Maintenance Manager in Ciampino, commented: "This repainting project reflects Avincis' commitment to maintaining the highest quality standards. A heartfelt thank you to Vigili del Fuoco, MAAS Aviation, our technical team and the flight crew for the professionalism and dedication that made this milestone possible."



Avincis showcased its emergency aviation expertise at Pilot Expo in Brussels



Avincis participated in the Pilot Expo in Brussels from 20–21 February, using the event as an opportunity to connect with industry partners and showcase its specialist emergency aerial capabilities.

Across two busy days, the team welcomed a steady flow of visitors to the stand, sharing insights into Avincis’ cross-border operations, diverse fleet and international emergency response capabilities.

Alex Stobo, Avincis Group Flight Operations and Standards Director, also attended the event, speaking about his experience in international emergency operations and the opportunities available

to build a varied, long-term and meaningful career in aviation.

Reflecting on the event, Kristin Paulgaard, HR Director for the Nordic region, said: “Two long and exciting days have now come to an end. We welcomed many visitors to the stand, received thoughtful questions, and had a great opportunity to introduce the company both to those who were unfamiliar with us and to those keen to learn more.”

The event further strengthened Avincis’ visibility within the aviation community and highlighted the expertise and dedication of the teams supporting emergency aerial operations across Europe.



Avincis’ inaugural Hackathon

Colleagues from across Avincis came together for our inaugural Hackathon at Salemas, Lisbon. The teams had an intensive week collaborating, challenging ideas and developing innovative solutions to real business opportunities.

Bringing together diverse expertise from across the organisation, the event showcased the creativity, teamwork and forward-thinking mindset that drive continuous improvement and help shape the future of our operations.



Avincis expands Helicopter Emergency Medical Services in Greece for second consecutive year

Avincis, Europe’s leading provider of emergency aerial services, has returned to Greece for a second consecutive year to deliver Helicopter Emergency Medical Services (HEMS), building on the successful operation carried out in partnership with AK Aviation Services in 2025.

Working on behalf of Greece’s National Centre for Emergency Care (EKAV), Avincis has deployed two Leonardo AW139 helicopters to support secondary HEMS operations across the country. One aircraft is based in Rhodes, where

Avincis successfully operated last year, while a second is operating from Preveza, extending emergency medical coverage across mainland Greece and its islands.

The operation began on 6 July for an initial 60-day period, with the potential for extension. For the first time, both helicopters are fully operational throughout the season, each supported by a dedicated crew of pilots and technicians to ensure maximum availability during the busy summer months.

The expanded service reflects

the continued partnership between Avincis, AK Aviation Services and EKAV, helping provide rapid access to specialist healthcare for communities in remote and island locations.

John Boag, Group CEO, Avincis, said: “We are proud to return to Greece for a second year, strengthening our support for EKAV and the people of Greece. The addition of a second aircraft significantly enhances our ability to deliver safe, reliable emergency medical services where they are needed most.”



Keeping aircraft in the air: strengthening Avincis’ supply chain for the future

For Jim Grace, Group Supply Chain Director at Avincis, the focus of 2026 is simple but uncompromising: ensuring aircraft availability through the right parts, in the right place, at the right time.

“Everything we do is about keeping aircraft available,” he says. “That’s the core of our operation and our responsibility to customers.”

This year marks a significant step forward with the rollout of Avincis’ 2026 Aero Strategy, which sharpens the supply chain’s focus exclusively on aviation products and components. The change brings clearer priorities and a more specialised structure, allowing teams to concentrate on the components that directly support

flight operations.

Alongside this, major system implementations — including Gannet and SAP across Spain, Italy and the Nordics — are reshaping how Avincis manages planning, procurement and inventory. While the transition has required significant effort, Jim highlights the resilience of teams adapting to new tools and ways of working.

A key priority has been building a more connected, Group-wide supply chain function. Shared processes and closer collaboration between regions are reducing silos and improving consistency across planning, purchasing and warehousing teams. Integration with CAMO and Part 145 organisations has also strengthened, ensuring

technical and supply functions operate in closer alignment.

Forecasting remains one of the most complex challenges. With long lead times and highly dynamic operational demands, accuracy is critical. Strengthened safety stock policies and improved planning discipline are already helping, with digital tools expected to further enhance visibility and decision-making.

“Once we fully unlock the data, it will change how we work,” Jim notes.

For Avincis, 2026 is a year of transformation — building a more integrated, data-driven and resilient supply chain capable of supporting operations across Europe and beyond.

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